



traffordpartnership



MANAGING CRIME, INCREASING COMMUNITY CONFIDENCE AND PROTECTING VULNERABLE PEOPLE

*This will be achieved through innovation,
greater collaboration across partners and
with communities and through integration to
deliver services which are victim-centered,
cost effective and evidenced-based*

Safer Trafford Partnership Crime Strategy
2015–2018

www.traffordpartnership.org

Foreword by the Co-Chairs

Trafford remains the safest place in Greater Manchester with the lowest number of crimes per 1000 head of population than that of any other Borough. Despite reductions in police officer numbers and a prioritisation of offences involving personal harm, Trafford is currently seeing year to date comparison reductions in burglary, drugs offences, theft from the person, vehicle crime, and pedal cycle theft.

Public confidence surveys measured on a quarterly basis demonstrated that 95% of residents believe that the police are doing a good or excellent job; 97% of residents have confidence in the Police and 93% would feel safe outside after dark (an increase from 91%). Only 1% of residents perceive a high level of anti-social behaviour in their local area. Similarly there was a 5.1% reduction in ASB recorded incidents in the financial year 2014-15 compared to 2013-14 which continues the five year downward trend.

There has been a shift in focus for partnership resources in recent times to harm related incidents, and increasingly, the police are dealing with a wide range of social issues that are not directly related to crime. Vulnerability, safeguarding and protecting people at risk of harm due to issues such as domestic abuse, poor mental health, cyber-crime, child sexual exploitation and people trafficking are a major part of their work. This shift is reflected in the key strategic programmes of work being undertaken by the Safer Trafford Partnership in 2015-2018.

We have seen a number of changes this year which have affected the way we work, not least the introduction of the Anti-Social Behaviour, Crime and Policing Act 2014 and the new Prevent Duty. New ASB legislation simplified previous powers and has given us even greater opportunities for swift, collaborative civil litigation for all partners within the Safer Trafford Partnership.

The Counter Terrorism and Security Act conferred a new Prevent Duty which includes responsibilities for preventing violent extremism, preventing radicalisation and safeguarding through the channel referral, assessment and holistic intervention processes aimed at those children and adults identified as being vulnerable and at risk of radicalisation.

Whilst our overall emphasis will continue to be on prevention, early and targeted intervention, effective enforcement and rehabilitation of those involved in crime, we will increase efforts, through our locality working model, on engaging communities in co-producing solutions which prevent crime, celebrate diversity, improve tolerance, build resilience and improve perceptions of safety within our neighbourhoods.

There is no doubt that we face many challenges, in new environments, in the coming three years but we are committed to continuing to make Trafford a safe place to live, work and visit by reducing demands on services where appropriate and safeguarding those most at risk of harm.

It is this commitment which underpins our Crime Strategy for 2015-2018.



Theresa Grant
Chief Executive, Trafford Council
Co-Chair: Safer Trafford Partnership



Superintendent Mary Doyle
Trafford and Salford Divisions GMP
Co-Chair: Safer Trafford Partnership

Crime Strategy 2015–2018

We will manage crime and deliver sustainable solutions with our communities as equal partners which reflects the changing demographics of the borough and addresses the challenges brought about by austerity and the need for public sector reform. We must strengthen partnerships and work in the most efficient ways possible.

We aim to remain the safest place to live in Greater Manchester and to increase public confidence, particularly in our town centres. We will continue to support communities to keep themselves safe. We are committed to protecting vulnerable people by delivering innovative, integrated and holistic services to victims and our communities. This will be achieved by targeting those who currently

create the greatest demand for services, identifying the triggers/risk factors that have resulted in those individuals and families becoming dependent on services and using this knowledge to target early intervention and prevention.

We fully support proposals across GM for integrated working at an appropriate geographic level in the context of whole system reform and will embed this way of working collaboratively across the partnership.

Between 2015 and 2018 we will:

- 1** Manage crime and Anti-Social Behaviour (ASB) and increase the community's confidence in the way that the partnership responds to these issues
- 2** Protect vulnerable people
- 3** Lead through innovation, and by integrating service delivery, provide holistic and collaborative approaches wherever possible

We will build on our successful six point approach:

- Community Engagement and Participation
- Prevention and Diversion
- Early Intervention
- Collaborative Problem-Solving
- Targeted Intervention
- Wide-Ranging Enforcement

Crime Strategy 2015–2018

Key Issues and Challenges:

- Recognising emerging risks and maximising opportunities across partners for commissioning pilot projects and initiatives which seek to address them.
- Reflecting best practice locally, regionally and nationally.
- Making GM Public Sector Reform real for Trafford.
- Reducing demand for services.
- Increasing community self-reliance.

Key Performance Measures:

We will produce key performance indicators, policies and procedures which indicate we are delivering the strategy and inform the Safer Trafford Partnership Board that we are on target on a quarterly basis. This will be enhanced by a new ASB case management system which allows live reporting of target areas, themes and communities.



KPI's:

- Maintain the position of Trafford compared to other GM areas in terms of actual recorded crime.
- Reduce the number of repeat victims by 20% within the super-victim cohort (43 identified chronic repeat victims).
- Increase community confidence in partnership working within our town centres by 5% (Altrincham Town Centre is currently 56%).
- Work collaboratively to reduce by 10% the incidents and public service resources committed to young people missing from home (MFH) and missing from care (MFC).
- Increase the number of perpetrators of domestic abuse we work with and who successfully complete the programme by 20% in order to reduce the risk of re-offending.
- We will increase the number of special constables in Trafford through Employer Supported policing to achieve the maximum count given to us via GMP centrally.
- We will increase the number of Domestic Abuse (DA) victims we work with by 10%.



PRIORITY ONE

To manage crime and ASB and increase community confidence we will:

- Reinforce the principles of Asset Based Community Development (ABCD) by valuing the skills, strengths and capacity within our communities and work with residents to co-produce solutions to issues that matter most to them.
- Use prevention and early intervention techniques with offenders, and those at risk of offending, to deter them from crime. Make use of innovative and holistic approaches which utilise all capacity within the partnership to address crime and ASB through whole-family approaches.
- Work with businesses to support them to reduce the risks and opportunities for acquisitive crime by making their businesses hostile locations for criminals.
- Deliver Offender Management services which offer appropriate support for accommodation and employability and enable effective addiction recovery and reintegration of offenders, whilst reducing the risk of re-offending.
- Take partnership action in the areas of Trafford which are most affected by environmental crime, criminal damage, deliberate fires and ASB. To develop campaigns such as "Be Responsible" and "Be Safer" to encourage social responsibility amongst communities and make Trafford a cleaner, greener place to live and to keep individuals and their homes and vehicles safe.
- Work alongside colleagues from the HM Court Service and the Crown Prosecution Service to continue to bring a high proportion of offenders to justice.
- Represent Trafford at a Greater Manchester level and pilot and reflect best practice in key areas such as domestic abuse, Child Sexual Exploitation (CSE), sexual violence and business crime.
- Understand and use the powers within the new Anti-Social Behaviour and Crime 2014 Act to ensure a victim-centred approach.
- Tailor our services to individual members of the community where appropriate, taking account of the ageing population and any safeguarding issues.
- Utilise best practice across GM to increase domestic abuse reporting. This will include scoping the use of domestic abuse reporting centres similar to hate crime reporting centres in libraries, schools and other public buildings.
- Support the transforming justice agenda with strong leadership and partnership, collaboratively working and seeking integration where possible. This will include the piloting of two partnership intervention co-ordinators who will work across the Integrated offender management team and partnerships team with those "super-victims" who are repeat victims of crime year on year.
- Maximise the working relationship with GMP's staff in Operation Bank which targets organised crime, ensuring we address serious organised crime as a partnership and to create maximum disruption to illegal money lending. This will also include modern day slavery, people trafficking, money laundering and sexual exploitation.

Crime Strategy 2015–2018

PRIORITY TWO

To protect vulnerable people we will:

- Recognise and assess vulnerability and address individuals and families holistically to ensure we meet the needs of all the community through effective risk assessment. We will take a whole-family approach where appropriate to mitigate risk.
- Integrate, co-ordinate and sequence all public services into bespoke packages of support for families and individuals – getting it right first time.
- Deliver interventions which address vulnerability based on the strength of evidence.
- Join up the approaches of the Safer Trafford Partnership, the Safeguarding Board and the Safeguarding Children’s Board to ensure that vulnerable people are afforded the maximum protection from harm.
- Identify and support children who are at risk of sexual exploitation, supporting all those children from low to high risk through smart commissioning practices and take robust action against offenders.
- Ensure that victims and perpetrators of domestic abuse have access to high quality services which offer on-going support, increase the likelihood of the detection and successful prosecution of offenders where appropriate, and which safeguards the whole family. We will also aim to ensure that we deliver an outcome that reflects the wishes of the victim.
- To support the Prevent agenda locally, regionally and nationally, ensuring all partners deliver their legal duties and collectively we address the risks of radicalisation as early as possible. We will monitor community tensions, improve tolerance and celebrate diversity within our communities.

PRIORITY THREE

To deliver services in an innovative, integrated and holistic way we will:

- Build and strengthen partnerships, seeking to integrate services wherever possible and commission services based on strong evidence which includes community intelligence and the customer journey and which actively demonstrates delivery of this strategy.
- Support and enhance the role that is played by local communities and the voluntary, community and social enterprise sector in fighting crime, and addressing the causes of crime and improving public confidence in services through innovation.
- Work with localities and devolve budgets where possible to ensure that responsibility sits within communities to co-produce and deliver projects utilising centralised and devolved funding and budgets, for example, from the Police and Crime Commissioner, to work in a smarter way.
- Review and refresh restorative justice practices to involve and empower local people and to deliver swift, reparative, inclusive and effective justice within our communities.
- Seek to expand the partnership commitment to the integrated Safer Communities team and ensure it aligns with the emerging public service hub as part of the wider public sector reform agenda.

Governance and Delivery

The KPI's listed in this strategy will be reported quarterly to the Safer Trafford Partnership Board. The Safer Trafford Partnership will convene two sub-groups: Protecting Vulnerable People and Managing Crime and Community Confidence. Each sub-group will develop an implementation plan for its key priorities and a performance dashboard will also be presented to the STP Board on a quarterly basis for each group.

Partner agencies will communicate our strategic intentions across their organisations to ensure common ownership and collaborative delivery of our targets and priority areas of work.

A number of distinct service reform projects are either under way or will emerge from this strategy. Where appropriate short term task and finish groups will be formed to manage and deliver these projects. They will be reported to the relevant sub-group and some may form part of the strategic annual work plan for the Trafford Partnership, sponsored at a senior level by the Trafford Partnership Executive.

APPENDICES

1 List of agencies within the Safer Trafford Partnership

- AIM: Trafford
- Cheshire & Greater Manchester Community Rehabilitation Company (Purple Futures)
- Greater Manchester Fire and Rescue
- Greater Manchester Police
- Trafford Council
- National Probation Service (NPS)
- NHS
- Phoenix Futures
- Redeeming Our Communities (ROC)
- Trafford Clinical Commissioning Group
- Trafford Housing Trust
- Women in Prison
- Youth Offending Service
- YourHousing Group

2 Key Areas of Work

- Business Crime
- Child Sexual Exploitation
- Communication
- Community Engagement
- Community Tension monitoring
- Cyber Crime
- Domestic Abuse
- Drugs and Alcohol services
- Early Help
- Hate Crime
- Income Generation
- Information Governance
- Locality Working
- Mental Health
- Missing from Home and Care
- Prevent
- Restorative Justice
- Serious and Organised Crime Groups
- Sexual Offences
- Victims and Victim-focussed approaches
- Volunteering
- Women Offenders
- Young People



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